



Transforming Children's Care

GLOBAL COLLABORATIVE PLATFORM

WEBINAR #11:
**Advancing the care
reform agenda using
the systems
strengthening
approach**

20 July 2022

This webinar
will begin
momentarily.





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WEBINAR #11: Advancing the care reform agenda using the systems strengthening approach

20 July 2022





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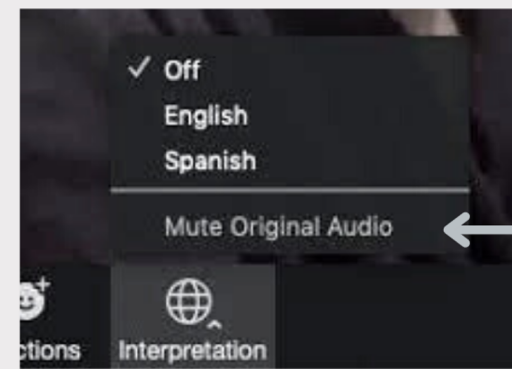


¡Bienvenidos!

Este evento cuenta con interpretación simultánea inglés-español. Cuando esté activada la interpretación, sigas estas instrucciones:

1. En los controles, presione la opción **Interpretación**.

2. Haga clic en el idioma que desee escuchar.



Silenciar el audio original

**FLORENCE
MARTIN**

Director
Better Care Network



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WELCOME

- This webinar is hosted by the Transforming Children's Care Global Collaborative Platform
- The platform establishes more strategic sector-wide collaboration from global to local levels to strengthen children's care and care systems
- Sign up at the link in the chat to join the platform and receive updates about future webinars



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HOUSEKEEPING

- This webinar is being recorded and the recording will be made available to you in Spanish and English.
- Introduce yourself in the chat (select “Everyone” when sending a message so everyone can see it)
- Use the Q & A to ask questions and upvote and comment on the questions of other attendees.



MODERATOR

Cornelius Williams
Director Child Protection
UNICEF



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AGENDA

- Introduction to the webinar
- Child Protection Systems Strengthening Approach
- Country presentation: Rwanda
- Q & A



**ANIRUDDHA
KULKARNI**

Global Technical Lead on Child
Protection Systems
Strengthening
UNICEF



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About this presentation

Part 1: Systems strengthening approach

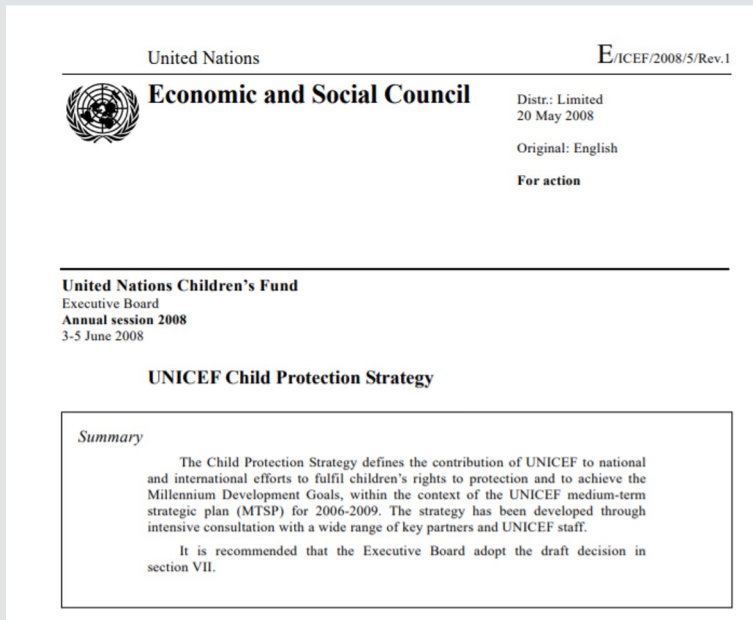
Part 2: How to measure CPSS work

Part 3: High priority interventions

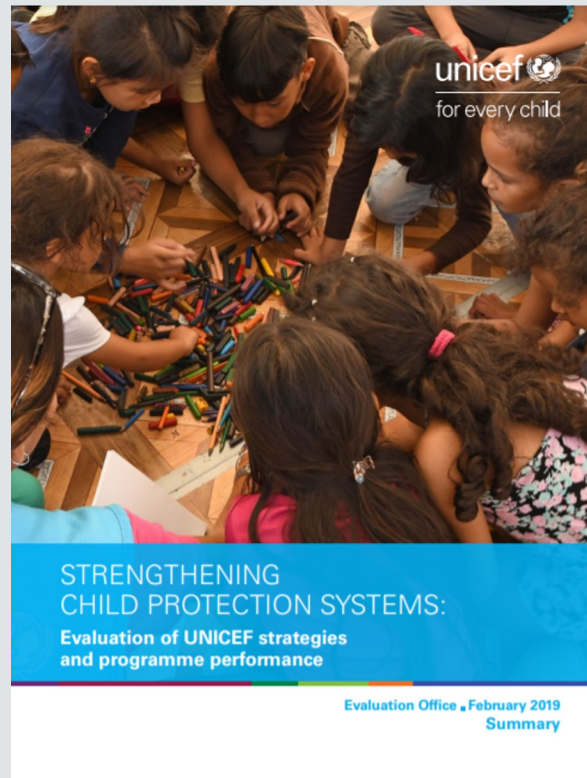
Download [Child Protection Systems Strengthening: Approach; Benchmarks; Interventions](#)

Evolution of UNICEF's CPSS Approach

Over a Decade's Investments



Recommendations of Global Evaluation



[Download 2018 Evaluation Report](#)

Child Protection Strategy and Strategic Plan



[Download Child Protection Strategy \(2021 – 2030\)](#)

2018 Evaluation recommendations



Clarity on UNICEF's approach



Articulate UNICEF's niche and high priority interventions



Track and measure progress and performance

Game-changers



- **Key considerations**
- **Elements (Intermediate Outcomes) of CPSS**



- **UNICEF Investments**
- **High priority interventions; entry points**

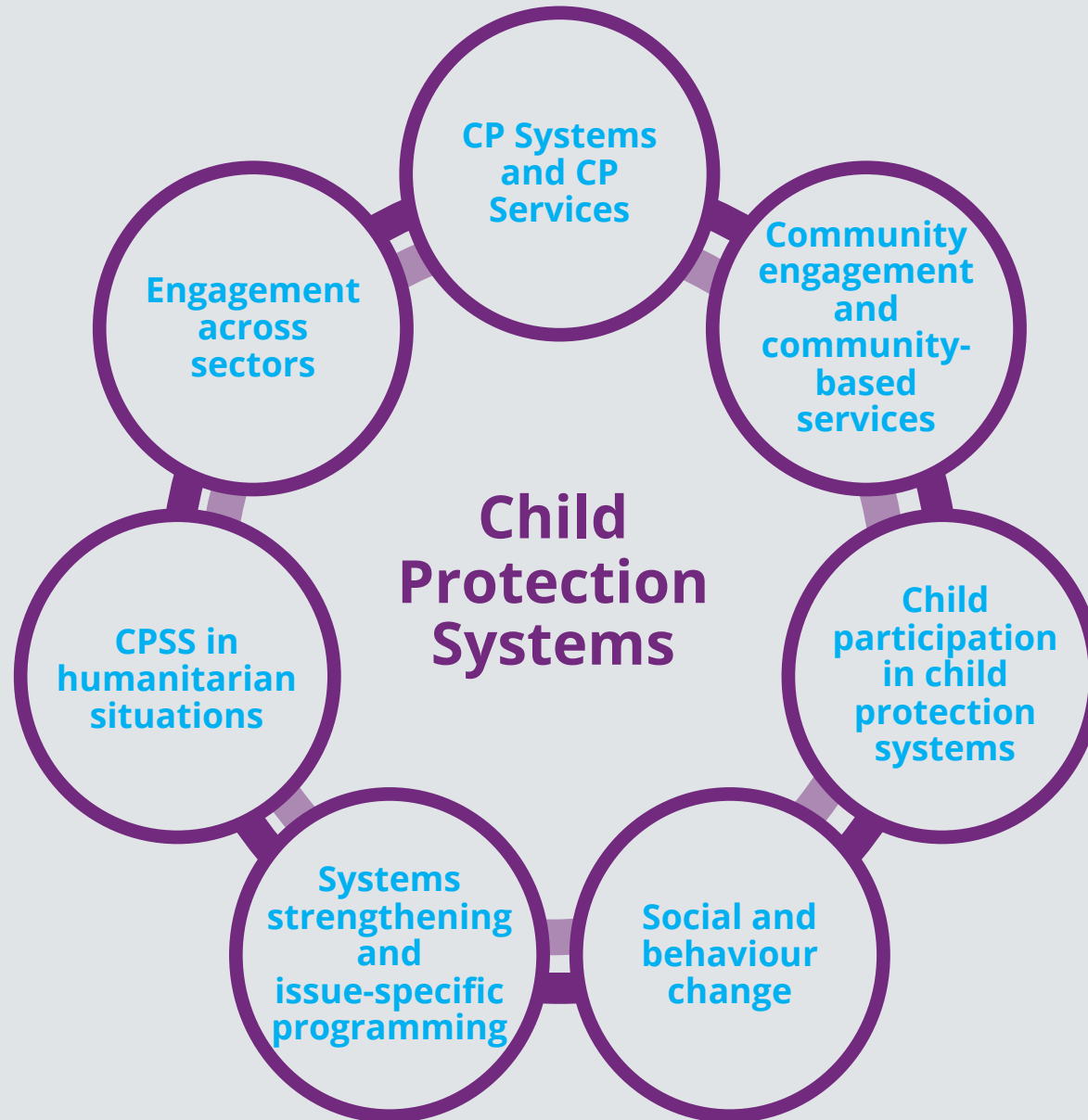


- **CPSS phases**
- **Benchmarks for measurement**

The UNICEF Child Protection Systems Strengthening Approach



Key Considerations for CPSS



Programme-Impact Pathways for CPSS

UNICEF Core Investments

- Mapping and assessments
- Policy and legislation
- Comprehensive CPSS strategies
- Coordination mechanism
- Child protection services
- Case management, referral system
- Minimum standards, oversight
- Workforce strengthening
- Public finance
- Community engagement, and child participation
- Data and evidence

Intermediate Outcomes

1. Legal and policy framework
2. Governance and coordination structures
3. A continuum of services
4. Minimum standards and oversight mechanisms
5. Human, financial and infrastructure resources
6. Mechanisms for child participation and community engagement
7. Data collection and monitoring systems

OUTCOME

Countries have strengthened child protection systems

IMPACT

Every child is protected from violence and exploitation

Assumptions

Organizational leadership and support;
Conceptual clarity around CPSS;
Sustainable and predictable funding for CPSS.

Assumptions

Contribution of other (national and international) actors

Enablers

Context indicators; better governance; higher human development; higher per capita income

Assumptions

Coverage (geographical)
Reach (vulnerable populations)

Intermediate Outcomes



1. Legal and policy framework



2. Governance and coordination structures



3. A continuum of services



4. Minimum standards and oversight mechanisms



5. Human, financial and infrastructure resources



6. Mechanisms for child participation and community engagement



7. Data collection and monitoring systems

Phases of CPSS and Benchmarks for Measurement



The need for a measurement framework



Determine the level of maturity of child protection systems



Prioritize investments and tailor resources



Measure outcome of investments in CPSS

4 phases of CPSS



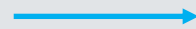
PHASE 1

**System
Building**



PHASE 2

**System
Enhancement**



PHASE 3


**System
Integration**

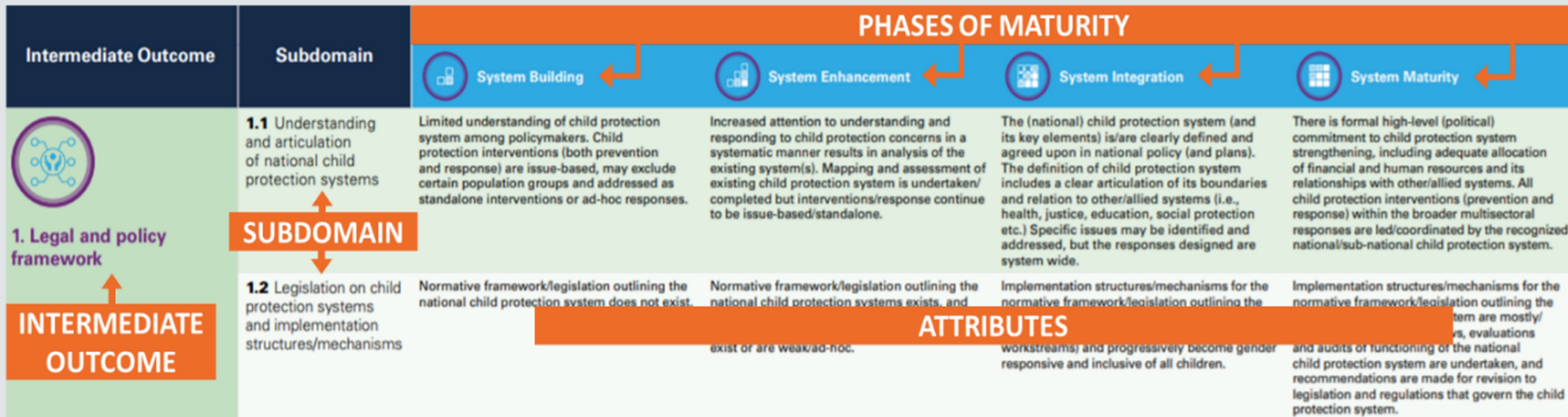


PHASE 4

**System
Maturity**

CPSS Benchmarks

Intermediate Outcome	Subdomain	Four Phases of Child Protection System Strengthening			
		System Building	System Enhancement	System Integration	System Maturity
 1. Legal and policy framework	1.1 Understanding and articulation of national CP system	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	1.2 Legislation on CP System and implementation structures	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



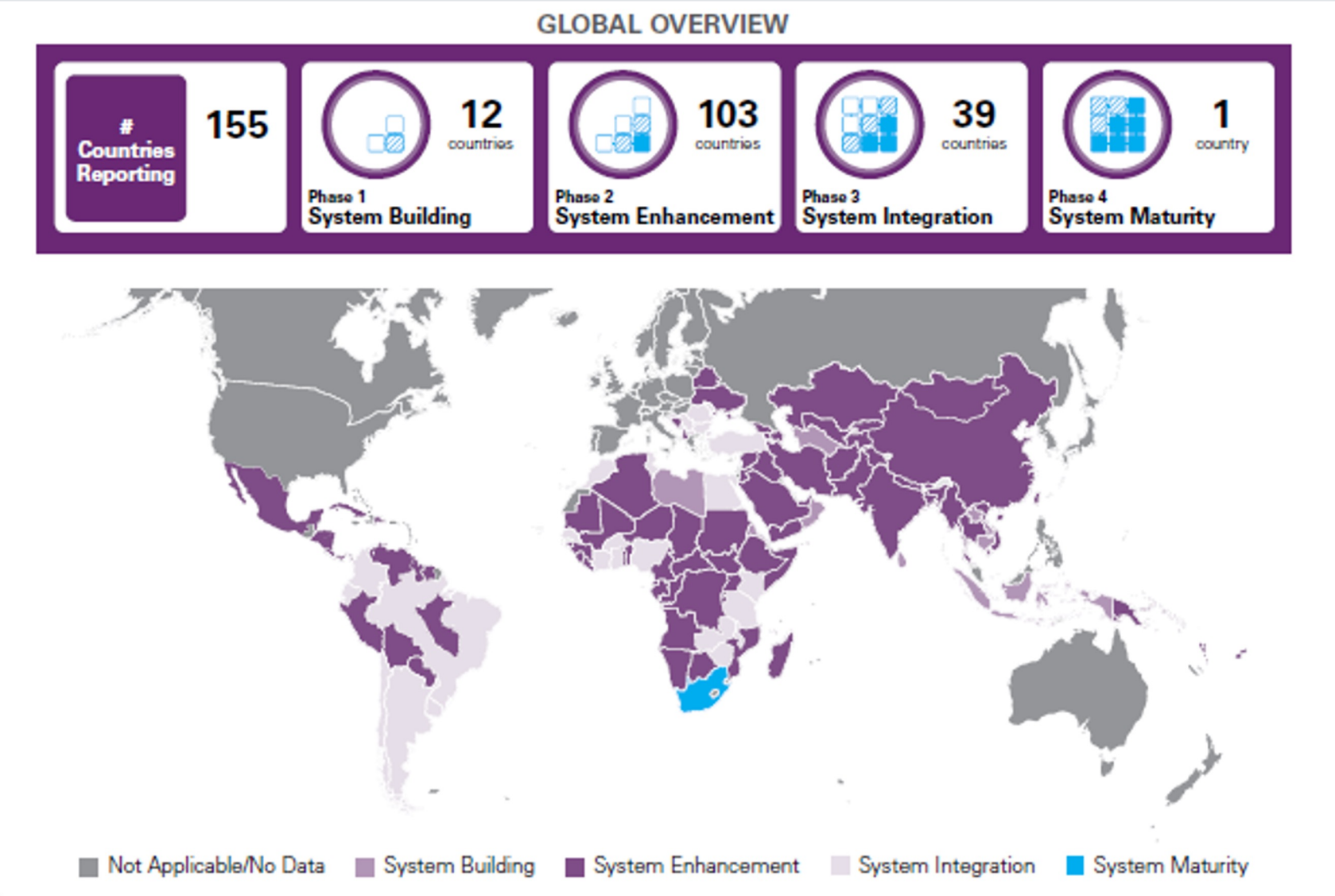
Operationalizing the Benchmarks

- **At the global level, UNICEF tracks global progress**
 - Strategic Plan indicator (2022- 2025)*
[3.2.3 Number of countries that have mature child protection systems \(output level\)](#)

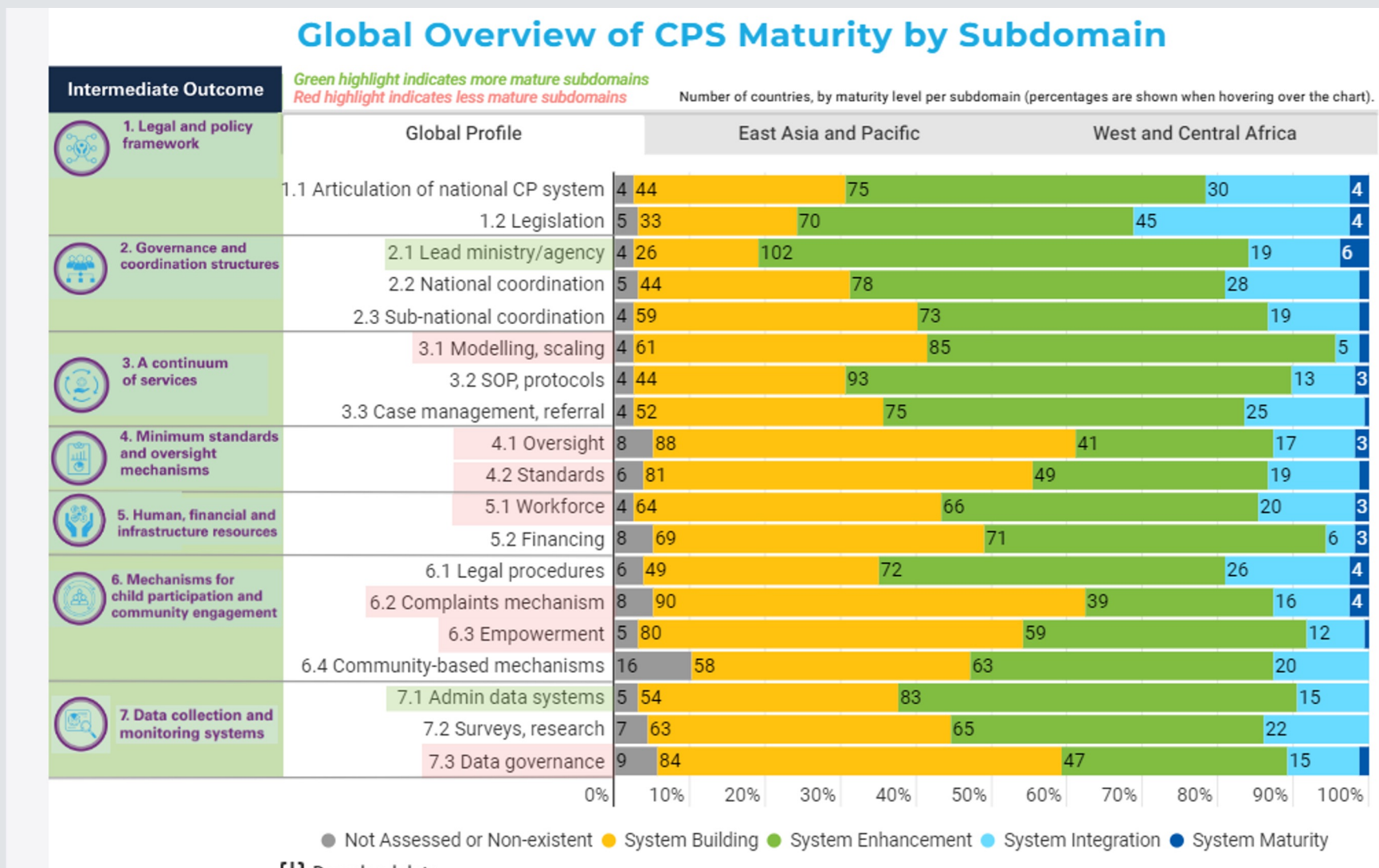
- **At the country level, UNICEF and its partners:**
 - Assess the state of the child protection system using the **benchmarking tool** which comprises of 19 sub-domains across 7 intermediate outcomes and 4 phases of CPSS
 - Score between 1 to 4 per subdomain

Download the [User Guide for the CPSS Benchmarks](#)

CPSS Dashboard

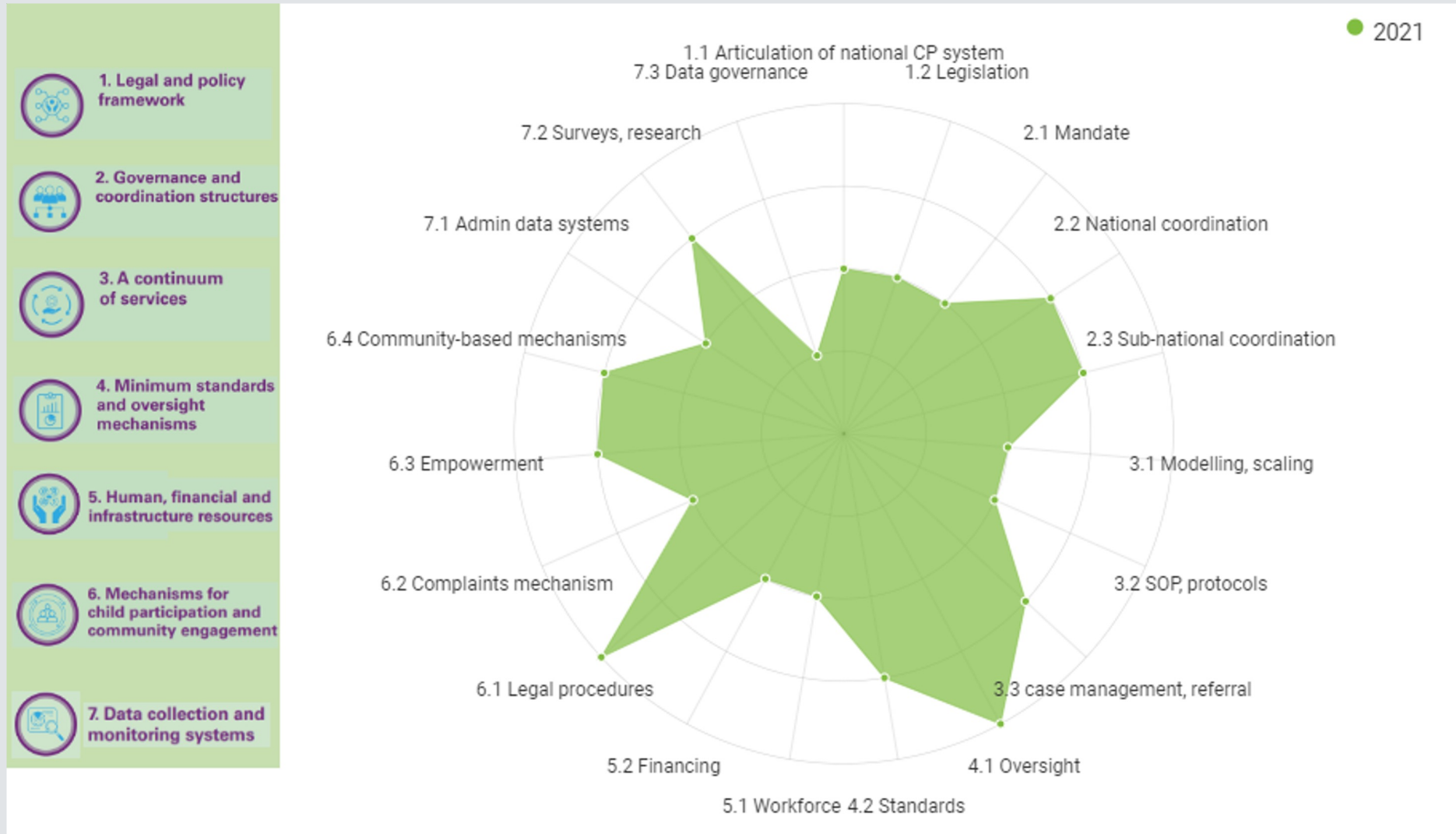


CPSS Dashboard



Download data

CPSS Dashboard



High Priority CPSS Interventions



High Impact CPSS Interventions

- Social service workforce strengthening
- Evidence generation
- Leveraging public resources
- Standard-setting
- Coordination/partnerships
- Strengthening regulatory framework
- Advocacy for political commitment

Understanding the Context

ECONOMY

- Low income
- Lower-middle income
- Upper-middle income
- High income

COUNTRY CONTEXT

- Emergency
- Fragility
- Political stability
- Vulnerability to natural disasters

NATIONAL CAPACITY

Low national capacity

- Insufficient fiscal resource
- Low levels of functioning of the government and infrastructure







Medium national capacity

- Limited fiscal resources
- Moderate/medium functioning of the government and infrastructure
- Persisting equity concerns related to population groups

High national capacity

- Adequate fiscal resources
- High levels of functioning of the government and infrastructure
- May have persisting equity concerns related to population groups

Identifying Key CPSS – Interventions

Intermediate outcomes of CPSS	Interventions and results	 System Building	 System Enhancement	 System Integration	 System Maturity
 1. Legal and policy framework	Advocate for and support child protection systems mapping and assessments	●	●		
	Advocacy and support to develop child protection policy and legislation	●	●	●	●
	Support to develop comprehensive and inclusive CPS strategies		●	●	●
	Advocacy for balanced investments in and adapting CPS considering (changing) needs			●	●
 2. Governance and coordination structures	Support to set up national level coordination structures/mechanisms	●	●		
	Support to set up sub-national and local level coordination mechanisms		●	●	
	Support to strengthen horizontal and vertical coordination at national and sub-national levels			●	●

Thank You!

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CHILD PROTECTION

LEON MUWONI

Chief of Child Protection
UNICEF Rwanda



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**ESPERANCE
UWICYEZA**

Head of the Child Rights
Promotion and Protection
Department
**National Child Development
Agency of Rwanda**



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Rwanda: Child Protection System and Care Reform: A case for iterative development



Republic of Rwanda
National Child
Development Agency



unicef 
kuri buri mwana

In this presentation

- background information
- The Care Reform Process
- Care reform as an entry point to a CP system
- Evolving CP system
- Child Protection System Strengthening



Background & legal/Policy Foundation

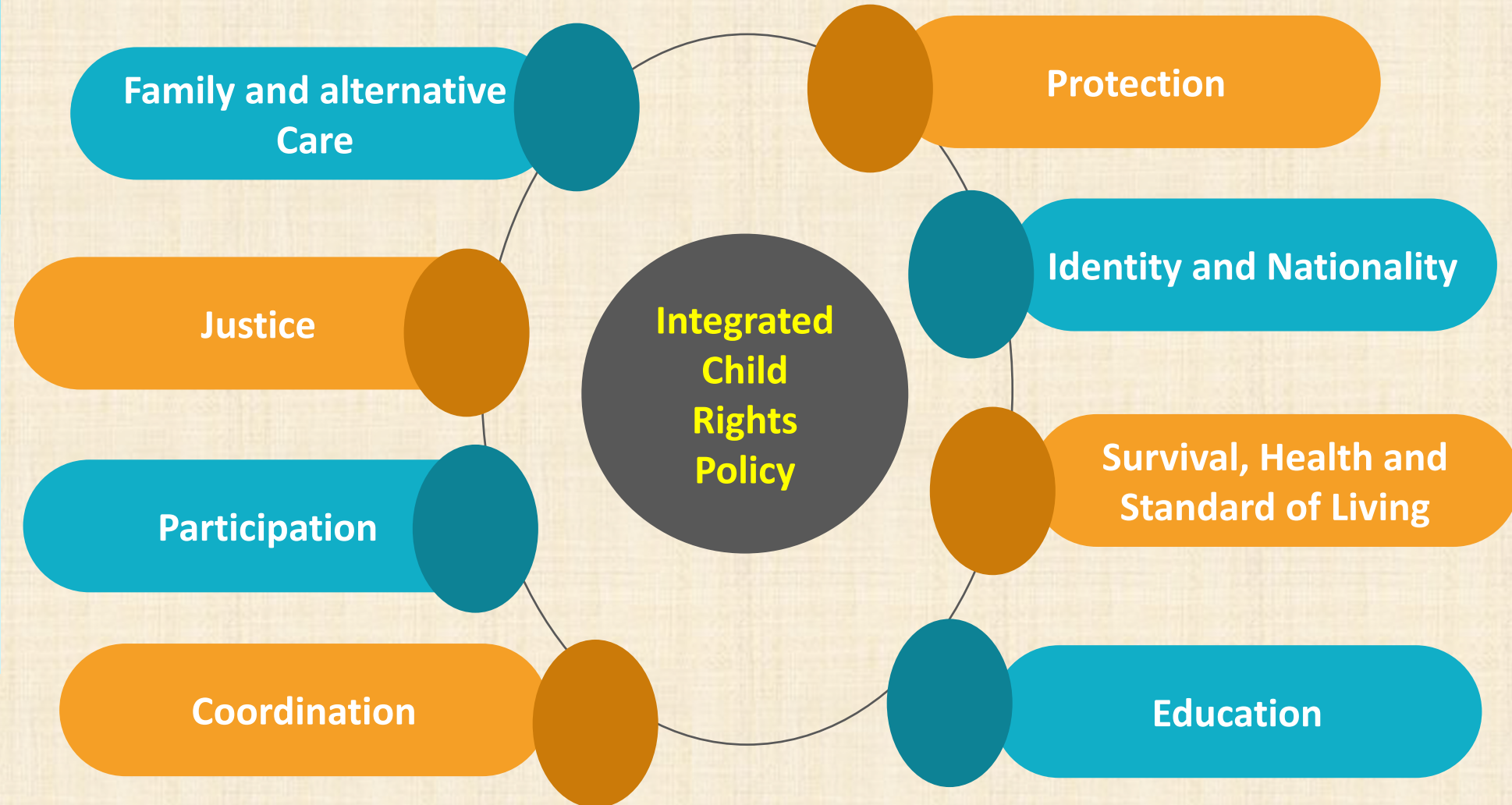
- **Rwanda Constitution (2003, revised 2015), Law No 70/2018 relating to the protection of the child;**
- **2011 Integrated Child Rights Policy**
- **UNCRC (1989), AU Charter: All children belong to the family**

- **7th Children's Summit as catalyst of the Child Care Reform**
- **Government commitment to reintegrate children from orphanages into family based care.**
- **National Survey on Institutional Care: 3,323 children and young adults living in 33 orphanages (MIGEPROF survey, 2012)**
- **March 2012: Landmark Strategy for National Child Care Reform**
- **May 2013: Establishment of Tubarerere Mu Muryango Programme**

Care Reform is embedded in National strategies and overarching child rights policy

7 Years Government Programme: National Strategy for Transformation (NST1) 2017–2024

Ensure that orphans are raised in families through; conducting awareness campaigns on “Tubarere Mu Muryango” program, reintegrating and following up reintegrated children as well as building the capacity of family protection volunteers/ Inshuti z’Umuryango.



The Care Reform Process



▶ **Community awareness and engagement of local leaders**

- Engaging local & religious leaders & community
- Family counselling & supports



▶ **Workforce Development and Support**

- Establishment of professional workforce and training
- Establishment of IZU Cadre and training



▶ **Case Management and placement**

Case management business process and ongoing linkages with different services and coordination



▶ **Monitoring & Reporting**

Routine data collection and reporting, post placement monitoring and support and integration with services

Making Care reform an entry point to CP System



3432

From 2012 to April 30, 2022, NCDCA accounts 3432 children and young adults from institutional care placed into family-based care (out of 3782 children: 91%)

- ✓ 68 professional social workers and psychologists at district level established and capacitated;
- ✓ Safely return of 3, 432 children from orphanages to families;
- ✓ Transformation of existing orphanages into child-centred community based structures;
- ✓ Ongoing support to vulnerable families psycho-socially and financially to avoid family separation;
- ✓ Regular follow up visits on children reintegrated by professionals.

Expanding the service provision beyond care

of foster care families identified and Trained .

2134

of children assisted with birth registration.

397

3

of children facilitated in intercountry adoption.

1009

of parents receiving psychosocial support from professionals.

403

Total # of children and young adults in institutions

894

of family tracing undertaken in preparation for family placement

of families who received reintegration Package.

1829

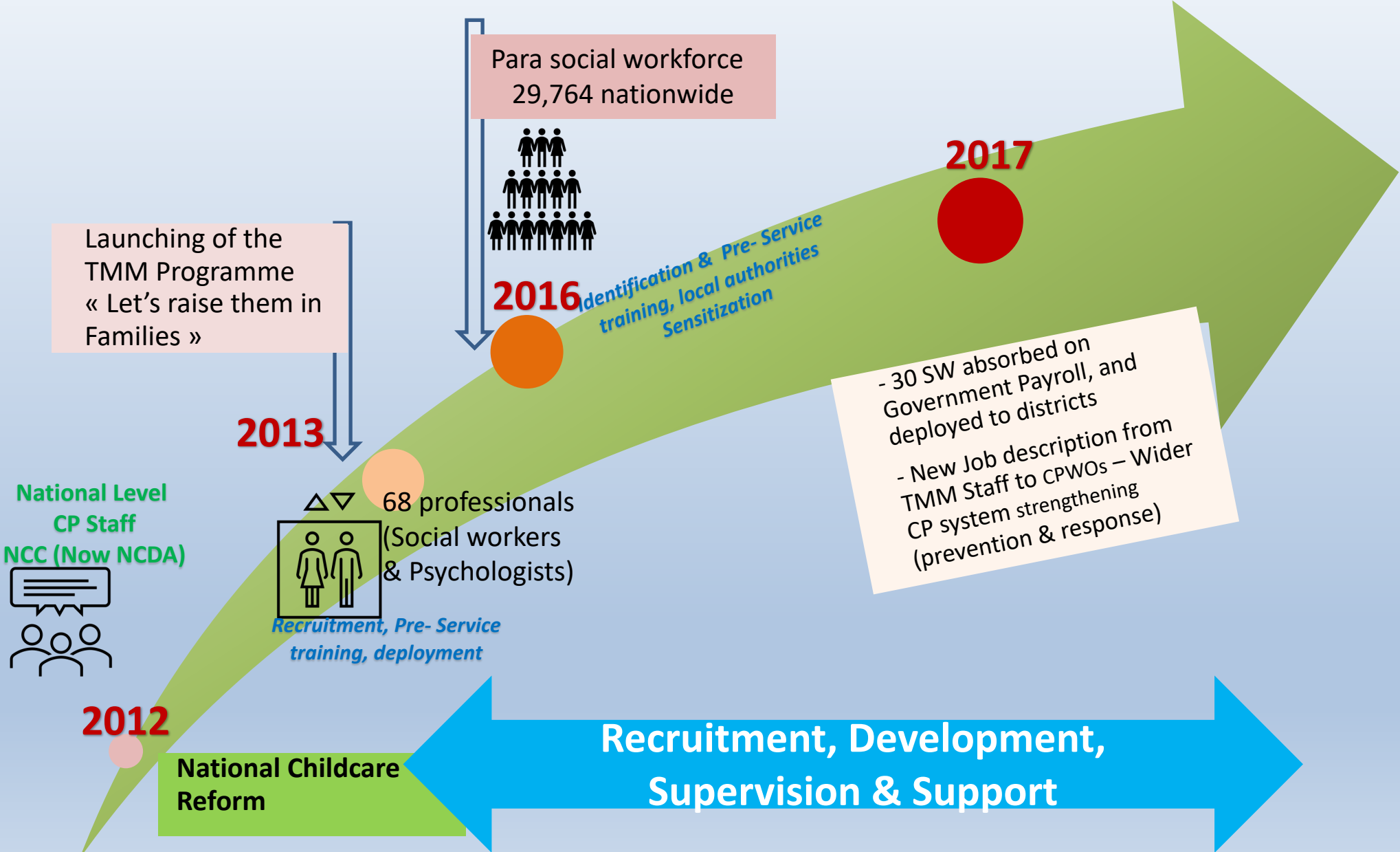
of children received psychosocial support

1541

of post-placement visits and calls

5561

Developing the workforce beyond Care Reform



The Inshuti z'Umuryango: A key feature in care and protection

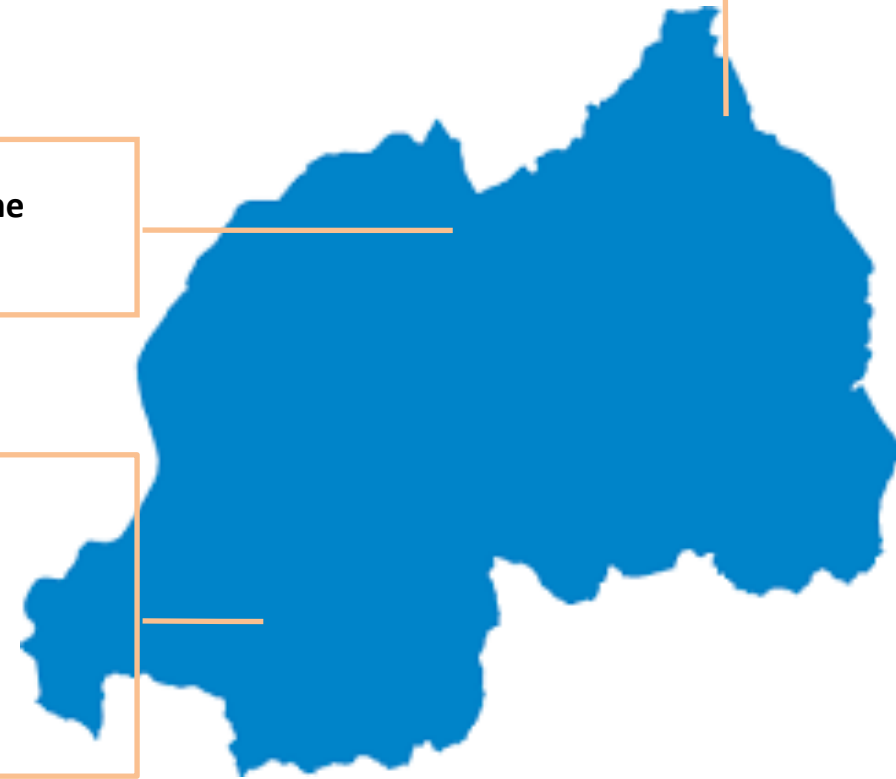


- Each Village have 2 Friends of the Family, 1 man and 1 woman
- Each Cell and Sector have one Coordinator

Scale: 29,674 Friends of the Family nationwide

Key responsibilities

- Prevention
- Response
- Referral





NATIONAL CHILD DEVELOPMENT AGENCY

Tubarerere mu Muryango programme
(‘Let’s raise children in families’)

Operational Guidance on Inclusive Children’s Reintegration

Social Service Professionals

January 2021

Making Care Reform Inclusive: Disability mainstreaming into the system

- ✓ Overall guidance and tools – specific adaptation for disability
- ✓ Capacity building for workforce on general care reform – specific for disability;
- ✓ Case management processes – adaptation for disability

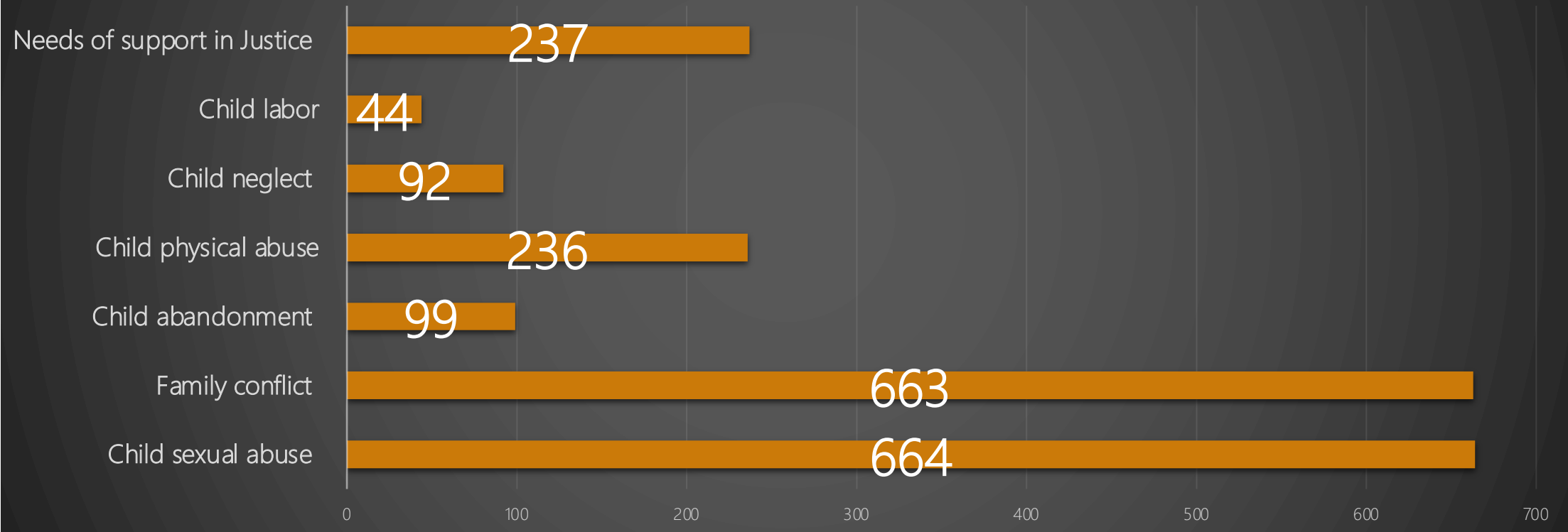


64

From 2018 to May 2022, NCDCA and its partners have placed into family-based care 64 children and young adults with disabilities from institutions caring people with disabilities.

Moving more towards the system for all CP, including care reform

Expanding the role of the workforce in the broader CP system: Cases handled by CP professionals over one year in 2020



Coordination of child rights and protection



National sub-cluster and TWG on child protection and ECD (GoR and partners)

Quarterly coordination meeting with child protection and welfare officers

Coordination meetings with sector IZU coordinators

Quarterly meeting with child protection actors at District level

PCT meetings focusing on TMM programme

Monitoring, Evaluation and knowledge management

- Tracking progress towards achieving the child protection outcomes-Joint monitoring visits, Evaluations,
- Evidence generation, learning and documentation on care reform;
- Development of M&E data and reporting systems-Case management files digitization, IZU digital reporting system , Adoption and Recognition modules under Civil Registration and Vital Statistics (CRVS) System;



Consolidating the system – stronger support to care reform

Child protection system

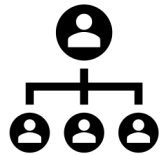
Assessment and recommendations



Strong laws – but room for effective implementation



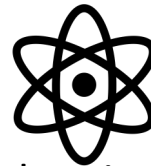
Workforce strengthening needed, including skills and support supervision modalities



Coordination mandates and structures in place but need strengthening, including M&E



A stronger focus on prevention needed, while strengthening case management for response



Overlapping yet weakly coordinated government mandates on CP



Lack of joint planning and budgeting – sector resourcing weak as a result

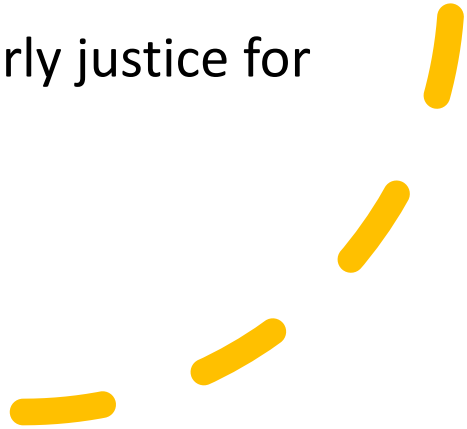
Case management framework development



game changer in CP service provision and intra/inter-sector referrals



Current systems work supporting care reform

- Strengthening routine data collection and systems for Child Protection-M&E framework development, integrated national digital platform for child protection;
 - Engagement with social work institutions – UoR and RWA-NOSW to strengthen workforce planning, development and support;
 - Increased focus on child participation – children’s forum committees, adolescent participation in policy/budget advocacy and self agency;
 - Continued development of the workforce – both professional and volunteer workforce;
 - Expansion of services and reach, particularly justice for children
- 

The Kigali Declaration on Child Care and Protection Reform: A promise for a better future



Congratulations to the @RwandaGov for bringing together world leaders at #CHOGM2022 to commit to Child Care and Protection Reform for children of Commonwealth nations.

Here's a snapshot of the commitments made...



A milestone moment for children in #Rwanda & the entire commonwealth as the Kigali Declaration on Child Care and Protection reform was announced.

Find out more details here



The New Times RWANDA'S LEADING DAILY

News Opinions Sports Lifestyle Video Jobs & Tenders Epaper Podcast

NEWS

CHOGM: Delegates commit to better child care, protection



By Emmanuel Ntirenganya

Published : June 26, 2022 | Updated : June 26, 2022



Thank You

Q&A



**THANK YOU FOR
JOINING!**

Please see the chat box for a link to learn more about the [Transforming Children's Care Global Collaborative Platform](#) and find out how to join.

We will be sending you a link to the webinar recording and slides in a follow-up email shortly. If you have questions, comments or recommendations for future webinar topics, please send them to:

contact@transformcare4children.org

En el chat encontrará un enlace para obtener más información sobre la [Plataforma de Colaboración Mundial para la Transformación de la Atención Infantil](#) y saber cómo unirse a ella.

En breve le enviaremos un enlace a la grabación del seminario web y a las diapositivas en un correo electrónico de seguimiento. Si tiene preguntas, comentarios o recomendaciones para los temas de futuros seminarios web, envíelos a:

contact@transformcare4children.org



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