



*A Process Model for Curriculum Development and Training of Social Work  
Faculty in Indonesia*

*by*

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# Partners

- ◆ Save The Children, Indonesia: Florence Martin, former Child Protection Adviser
- ◆ The National Resource Center for Permanency and Family Connections (NRCPFC) at Silberman School of Social Work of Hunter College: Dr. Gary Mallon, Director, Joan Morse, Assistant Director
- ◆ Building Professional Social Work (BPSW), a project of Building Bridges to the Future Foundation: Martha Haffey, project director



# Quick view of Indonesia

- ◆ Indonesia: fourth largest population in the world and largest Muslim population
- ◆ Over 300 different ethnic groups and dialects
- ◆ Dutch colony until war of independence following Japanese occupation in WWII
- ◆ Constitution for a secular government and national language were established after independence 1945.
- ◆ Strong national control until 1998 when Indonesia became committed to democracy and decentralization.



# Process Model of Developing Professional Social Work

- ◆ Dynamic integration of local legal frameworks, history, perceptions, cultural practices, values, knowledge and skills with international standards and knowledge and practice skills originating in different context.
- ◆ Curriculum development and training within the broader context of larger systems change
- ◆ Recognizing power and resource differentials impact on integration of knowledge, a process model builds relationships and mutual agreement on visions, strengths and roles among local participants and international consultants
- ◆ Models the values and skills of social work



# Indigenizing/Localizing Social Work

- ◆ Power dynamics of global social work
- ◆ Integration of local traditions, knowledge and helping interventions into main stream social work practice
- ◆ Generating models of practice from the ground up. Adapting these models for global practice
- ◆ Ideology, teleology, epistemology, technology: factors to consider in localizing social work



# Context of Child Welfare Pre-tsunami

- ◆ Institutional care primary mode of intervention: 5,000-8,000 institutions caring for up to half a million children.
- ◆ Public and Private institutions received government funding based on number of children in care. Incentive to increase population
- ◆ Unregulated, no accountability or database of children in care
- ◆ No national standards of care or skill requirements for private child care employees



# Milestones in Reform of Child Welfare Policy / Indonesia

3 Major Research Studies on Residential Care

*dissemination/with human rights framework*

Data Base on Institutions and Children in Care

*changed government funding pattern*

National Standards of Care

*policy change toward community care*

Reform of Social Work



# Reforms

- ◆ Move toward government family-centered, community based services
- ◆ Implementation of social assistance/ cash to families with vulnerable children
- ◆ Prioritize funding to registered institutions for support to children within families in the community
- ◆ Hiring of professional social workers to work in child care institutions and to supervise cash benefit
- ◆ Raising awareness of child development and negative impact of residential care
- ◆ Re-thinking human resources capacity as move toward family based care and strengthening families in community



# Working Task Force on Social Work Convened by Save The Children

- ◆ Potential of new opportunities for community-based professional service roles both in practice, supervision, administration and program development
- ◆ Implementation of government licensing of social workers: identification of core competences and skills
- ◆ Identification of core competencies in specializations including child protection
- ◆ Strengthen and change structure of social work organizations
- ◆ Revision of social work core bachelor level curriculum-practice focus
- ◆ Develop and localize knowledge and skills for clinical practice



# Curriculum and Training Project

## Four Phases

- ◆ Modules identified prior to workshop in consultation with local partners, Save and BPSW
- ◆ Curriculum Module and Materials Development: Presentation and discussion of outline (5 day meeting)
- ◆ Training and Evaluation (8 days) (6 months for development with continual review and revision)
- ◆ Practicum/Supervision/Workshop (six weeks/84 days).  
Workshop (3 days)



# Module Development

## ◆ Preparation of Five Competency Based Modules:

- ◆ 1. Principles of Child Protection and Permanency Planning
- ◆ 2. Family Centered Assessment
- ◆ 3. Family Centered Case Planning and Participatory Goal Planning
- ◆ 4. Developing Social Work Skills in Family Engagement
- ◆ 5. Ongoing Service Delivery to Children, Youth and Families



# Outcomes of Curriculum Development

- ◆ Consultant exposed to the context and gained understanding of different levels of knowledge and skills: pitch of material
- ◆ Identification of concepts that were confusing and potentially seen as not relevant to local context or not culturally appropriate
- ◆ Identification of material and concepts that could be presented by experienced local people so that training is shared
- ◆ Enhanced ownership and integration of curriculum by local participants



# Training

- ◆ 20 Faculty from 8 schools and staff from the Ministry of Social Affairs
- ◆ Varied levels of familiarity with concepts
- ◆ Interactive teaching methods and materials that could be readily incorporated into the classroom
- ◆ Training made space for indigenizing tools
- ◆ Refining/ indigenizing concepts such as “attachment, permanency, bonding”





# Practicum

- ◆ Guidelines and protocols for practicum
- ◆ 22 children, 7 child care institutions
- ◆ Introduction of new model to institutions
- ◆ Faculty were expected to work with child, families, relatives and with staff and management of institutions
- ◆ Comprehensive assessment of child and family situation developed in consultation with staff at institution wherever possible



# Practicum Workshop / outcomes

- ◆ Clear evidence of having integrated skills of training and appropriate use of tools. Appropriate use of concepts in assessment and engagement.
- ◆ Sensitized to ethical issues in placement and lack of protective care in certain cases
- ◆ First hand experience with families and children, lack of available services, very limited options and lack of permanency model in residential care
- ◆ Understanding of complex family situations and the impact of separation on children and families



# Lessons Learned: Language

- ◆ Language: a key component of the process model
- ◆ Terms are embedded into policy and meaning subtext unknown to participants
- ◆ Linguistic navigation: Developing modules using existing tools from another context requires an advisor familiar with gaps and both languages to connect the reality with the concept.
- ◆ Time consuming interaction between consultants, adviser and country team an essential piece of the model



# Lessons Learned: Engagement

- ◆ Participants were all local experts, senior faculty respected in their fields
- ◆ Involvement from the beginning in the planning of the training, curriculum development and the training itself enabled them to become partners in learning and training
- ◆ Essential for consultant to develop concepts in context
- ◆ Relationship building for continued longer term involvement between participants and international institutions



# Lessons Learning: Practicum

## ◆ Benefits

- ◆ Test out new service model not available in local context
- ◆ Supervision and case conference useful precedents for academic/practice practicum and service models
- ◆ Essential component for faculty with limited practice experience in new practice models

## ◆ Challenges

- ◆ Ethical issues of continuing care planning
- ◆ Limitations of certain settings: exploration of family threatening to administration
- ◆ Empowering participants to challenge unsafe institutional practices



# Lessons Learned: Integration

- ◆ Without change in context integration is a challenge
- ◆ Permanency planning and family-centered care new concept in an institution oriented policy arena
- ◆ Work on social systems reform as part of professional social work reform
- ◆ Another model: practice experience / supervision- concurrent with module development and training



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- ◆ National Resource Center for Permanency and Family Connections, [www.nrcpfc.org](http://www.nrcpfc.org)
- ◆ Building Professional Social Work, [www.bpsw.org](http://www.bpsw.org)



# Addendum: Making Meaning

<b>Permanency</b>	<b>Kepermanenean</b> <b>Ketetapan</b> <b>Kestabilan</b> <b>Keberlangsungan</b> <b>Pengasuhan permanensi</b> <b>PERMANENSI</b>
<b>Attachment</b>	<b>KELEKATAN</b> Kedekatan hubungan batin Ikatan kasih sayang Kelekatan emosi Hubungan emosional
<b>Care Giver</b>	<b>Penguasuh Pengganti</b> <b>PENGASUH</b>
<b>Loss and Grief</b>	<b>KEHILANGAN DAN KEDUKAAN</b> Respon terhadap kehilangan Kehilangan dan menyakitakan Kehilangan dan kesedihan/kepedihan



# Making Meaning cont

<b>Resilience</b>	<b>Resiliensi</b> <b>Tahan banting</b> <b>Daya lentur dalam menghadapi masalah</b> <b>KETAHANAN</b> <b>Kelenturan</b>
<b>Eco-map</b>	<b>Peta lingkungan</b> <b>Peta Kehidupan</b> <b>ECOMAP</b>
<b>Separation</b>	<b>KETERPISAHAN</b>
<b>Assistance/Support</b>	<b>BANTUAN (aid)</b> <b>DUKUNGAN (support)</b> <b>PELAYANAN (services)</b>



# Making Meaning cont

<b>Spiritual</b>	<b>Higher Power</b> <b>Makna</b> Tidak hanya agama Dengan Kekuasaan di luar individu
<b>Foster parent</b>	<b>ORANGTUA ASUH</b>
<b>Safety</b>	<b>KESELAMATAN</b>



# Making Meaning continued

<b>Foster Parent</b>	<b>ORANGTUA ASUH</b>
<b>Safety</b>	<b>KESELAMATAN Kemanan</b>
<b>Well-being</b>	<b>Keberadaan Kesejahteraan pribadi/personal KESEJAHTERAAN DIRI Kesejahteraan Kesejahteraan lahir batin Keadaan baik</b>